

# **Business Valuation**

Prepared Exclusively For:

Advisor Sample

Sunday, July 6, 2025





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# **ABOUT OUR VALUATIONS**

Our Practice Valuation and Consulting Services provide you with accurate and meaningful information to guide you in succession planning, practice acquisitions, profitability and equity management.

### Our Approach

We provide a unique combination of real life experience, traditional M&A principals, and industry specific market knowledge. In addition, our analysis is provided within the context of a consulting relationship.

## Unique Methodology

We deliver a calculation of value that integrates the industry specific "market" based approach with the more established M&A practice of using a "discounted earnings" method. The integration of the two methods balances the views of buyer and seller.

## Individualized Service

Consulting is part of every calculation report that we deliver - we go deeper than the numbers in the analysis. Our process includes a focus on the "non-price" factors that can greatly influence the success of a deal.

## Benefits

Information and advice you can trust to make "milestone changing" decisions

Value accuracy resulting from our integrated dual approach methodology

A better understanding of all the factors that make your deal successful

It is important that you have a general understanding of our Calculation of Value methodology to get the maximum benefit from this analysis. A detailed review will take place during our phone consultation.

## Calculation of Valuation Methodology

Our Value Calculation methodology is unique in that it utilizes the commonly used financial services industry standard "market approach" with a more established mergers and acquisition "income approach" (discounted earnings). By establishing a value based upon the average of the two methods, you can be assured that it represents the fair market value.

## Market Approach Method

Our Market-Based Calculation methodology looks at the key performance metrics of the practice (i.e. recurring revenue, profitability, client age, client segmentation) and compares them to our benchmarks. By doing so, we determine where your practice is above or below average and the overall quality. We then compare your practice to the sales of similar quality practices and arrive at a market value.

## Income Approach Method

Our discounted earnings methodology uses a discount or "hurdle" rate by combining a Risk Free Return Rate of Return (Long-Term U.S. Treasury Bills), Equity Risk Premia, Size Premia, Industry Risk and Revenue Volatility Factor. By using a net revenue (after operating expenses) benchmark, our analysis provides you with a solid earnings based Calculation of Value (Net Present Value).

# **CALCULATION SUMMARY**

Based on the currently available data, it is my opinion that this is the Fair Market Value of a 100% fully marketable controlling interest of this practice as of June 30, 2025:

\$5,759,541

Fair Market Value

2.62

Multiple of Revenue

Todd Doherty

Vice President Acquisition and Legacy Planning

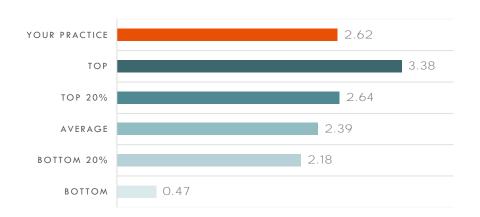
Advisor Legacy

Travis Liedke

Valuation Coach Acquisition and Legacy Planning

Advisor Legacy

## Multiple of Revenue (GDC) Comparisons



One of the most used metrics when comparing practices is the Multiple of Revenue. This is used because it allows you to compare practices of different sizes.

This chart shows your pratice's multiple of revenue compared to the most recent 200+ valuations that our company has completed.

On this chart we report the average as well as the top 20% and bottom 20% for comparison purposes.

Opportunities for Improvement

To Match Top 20 Percentile: \$53,649

\*Our Fair Market Value Calculation based on Market & Earnings Analysis

# **OPPORTUNITIES**

Based on your valuation analysis and results, Advisor Legacy recommends the following items to improve the performance and efficiency of your practice. Please follow the link provided below to schedule a meeting with one of our Executive Coaches to learn more about the services we offer to help you accomplish these recommendations.

#### Develop a strategy to improve client segmentation.

These strategies normally include trimming clients and developing standards for new client acquisition. Our Executive Coaches can help you develop and execute this strategy.

#### Develop a strategy to increase practice equity.

These strategies normally include a combination of growth and improvement of key performance metrics like recurring revenue. Our Executive Coaches can help you develop and execute this strategy.

To schedule an appointment with an Executive Coach:

https://share.hsforms.com/1Kejll7g0Sjq Skvg4iFA4we566i

# CALCULATION DASHBOARD



## Range of Price

The valuation result (value) is generally in the middle of a range of prices that we would expect to see in actual deals. A range of price exists due to the terms of the deal, financing structure, assumptions of the buyer and seller, and other factors.

Note: This valuation is an estimation of the current market value of your practice. The actual sale price may vary.

## **HOW YOU SELL YOUR PRACTICE MATTERS**

#### Types of Practice Sales

Closed Sale	This is the most common deal type, wherein the buyer and seller find each other and negotiate terms on their own.
NextGen	Internal transaction passing the business to an associate advisor within the practice, usually completed with professional support.
Closed Professional	When buyer and seller find each other and leverage professional support for negotiating, legal, and transitions.
Open Market	Characterized by multiple buyer candidates competing for the sale. Almost exclusively managed by a third-party firm utilizing a listing platform and managed process

Competition among multiple buyers naturally drives up multiples for open market sales. On the other hand, closed and NextGen deals garner multiples at the lower end of the spectrum. This is typically due to the fact that the seller will often give concessions to their chosen successor for closed and NextGen deals by way of a lower price or other terms. NextGen deals are also often sold in tranches, with the value of the practice generally increasing between the first and final tranche sale.

To demonstrate the difference in sales price and multiples for different types of practice sales, we compiled data on practice sales for the last three years, and based on our averages, we demonstrate the ranges of sale prices you may see for a practice of your size.

				9		<u>_</u> K
Mult of Rev	Sale Price	Your Valuation	Closed Sale	NextGen	Closed Professional	Open Market
3.47	\$7,629,541					\$8,273,239
3.42	\$7,519,541					
3.37	\$7,409,541					
3.32	\$7,299,541					
3.27	\$7,189,541					
3.22	\$7,079,541					
3.17	\$6,969,541					
3.12	\$6,859,541					
3.07	\$6,749,541				\$6,784,544	
3.02	\$6,639,541					
2.97	\$6,529,541					
2.92	\$6,419,541					
2.87	\$6,309,541					
2.82	\$6,199,541					
2.77	\$6,089,541					
2.72	\$5,979,541					
2.67	\$5,869,541					
2.62	\$5,759,541	\$5,759,541		\$5,783,946		
2.57	\$5,649,541					
2.52	\$5,539,541		\$5,637,51 <i>7</i>			
2.47	\$5,429,541					
2.42	\$5,319,541					
		Your Valuation	Closed Sale	NextGen	Closed Professional	Open Market

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## MaxVal Predictor™ - Practice Value Over Time

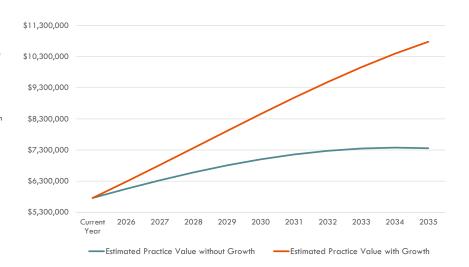
This section performs an analysis to determine when the value of your practice may peak. Your practice's value is sensitive to your clients' ages. As clients enter retirement, their saving and withdrawal behaviors tend to change. We have performed a regression analysis on more than 50,000 clients to determine how clients' aging impacts a practice's revenue; and therefore, its value.

The top chart assumes no new acquisitions or client losses, but rather what would happen to the value of your current client base as they age over the next ten years. The bottom chart assumes a default growth rate, then adjusts that rate annually as your clients age.

Many other factors impact practice value (such as market returns, market conditions, changes in expenses, etc.). These factors are not accounted for in this analysis. The focus on this analysis is revenue changes due to an aging client base and how this may impact your market value over time.

Key:

Key:



#### Ranges Over Next 10 Years Without Growth

Estimated Future Revenue		Estimated Practice Revenue	Estimated Practice Value	Best Time to Monetize
Current Year	Current	\$2,200,000	\$ <i>5,</i> 7 <i>5</i> 9, <i>5</i> 41	
2026	1 Year From Now	\$2,258,494	\$6,050,973	
2027	2 Years From Now	\$2,311,770	\$6,325,657	
2028	3 Years From Now	\$2,359,324	\$6,578,534	
2029	4 Years From Now	\$2,400,681	\$6,804,552	
2030	5 Years From Now	\$2,435,406	\$6,998,827	
2031	6 Years From Now	\$2,463,104	\$7,156,819	
2032	7 Years From Now	\$2,483,427	\$7,274,511	
2033	8 Years From Now	\$2,496,083	\$7,348,586	
2034	9 Years From Now	\$2,500,838	\$7,376,582	2034
2035	10 Years From Now	\$2,497,521	\$7,357,031	
Variability	Range	\$300,838	\$1,617,041	

#### Ranges Over Next 10 Years With Growth

Assume	ed Baseline Growth Rate:	3.00%	Rate Adjusts as Clie	ents Age
Estimated Future Revenue		Estimated Practice Revenue	Estimated Practice Value	Best Time to Monetize
Current Year	Current	\$2,200,000	\$5,759,541	
2026	1 Year From Now	\$2,344,433	\$6,281,222	
2027	2 Years From Now	\$2,491,471	\$6,817,369	
2028	3 Years From Now	\$2,640,371	\$7,362,183	
2029	4 Years From Now	\$2,790,321	\$7,908,9 <i>57</i>	
2030	5 Years From Now	\$2,940,438	\$8,450,1 <i>77</i>	
2031	6 Years From Now	\$3,089,772	\$8,977,673	
2032	7 Years From Now	\$3,237,315	\$9,482,818	
2033	8 Years From Now	\$3,382,002	\$9,956,772	
2034	9 Years From Now	\$3,522,719	\$10,390,769	
2035	10 Years From Now	\$3,658,317	\$10,776,425	2035
Variability	Range	\$1,458,317	\$5,016,884	

#### Without Growth

Summary of Projection

2034

Time (Year) to Monetize

\$7,376,582

Max Value

\$1,617,041

At-Risk Value

#### With Growth

Summary of Projection

2035

best time (rear) to monenze

\$10,776,425

Max Value

\$5.016.884

t-Risk Value

7/6/2025



# **AUM BENCHMARK ANALYSIS**

## Practice Comparison



Recurring Rever	nue On Par	
Benchmark	Your Practice	
91.1%	92.0%	

## Client Base Comparison



This report compares the metrics for your overall client base with metrics for similar practice sizes. "On Par" means that you are within  $\pm$ 10% of the average.

Average Client (within +/- 2 years)	S 11 p 13
Benchmark	Your Practice
62.19	55.00

Average Client Revenue	Lagging
Benchmark	Your Practice
\$4,970	\$4,089

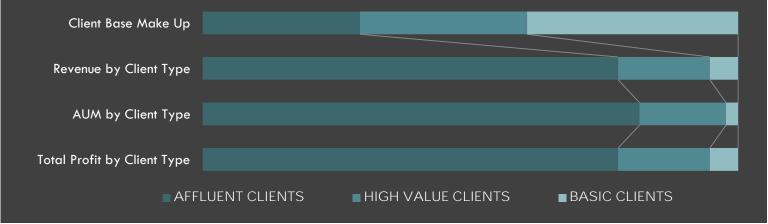
Asset Velocity	On Par
Benchmark	Your Practice
0.69	0.79

Average Client A	AUM Lagging
Benchmark	Your Practice
\$750,475	\$520,446



# SEGMENTATION REPORT

	\$\$\$	\$\$	\$
	AFFLUENT CLIENTS	HIGH VALUE CLIENTS	BASIC CLIENTS
	> \$500,000	\$100,000 - \$500,000	<\$100,000
Client Base Make Up	158	168	212
	<b>29</b> %	31%	39%
Revenue by Client Type	\$1,706,400	\$376,320	\$116,600
	<b>78</b> %	17%	5%
AUM by Client Type	\$224,992,000	\$44,520,000	\$6,275,200
	82%	1 <b>6</b> %	2%
Total Profit by Client Type	\$1,032,474	\$227,696	\$70,550
	78%	17%	<b>5</b> %
Average Profit Per Client	\$6,535	\$1,355	\$333
	<b>79</b> %	<b>16</b> %	4%
Average ROI	O.46	O.51	1.12
	22%	24%	54%



# SEGMENTATION VERSUS BENCHMARK



\$\$\$

\$\$

\$

AFFLUENT CLIENTS > \$500,000

HIGH VALUE CLIENTS \$100,000 - \$500,000

BASIC CLIENTS
<\$100.000

## Practice by Client Type

Higher value practices tend to have a higher percentage of clients in the upper two categories.

Benchmark

Your Practice

Lagging	On Par	
AFFLUENT CLIENTS	HIGH VALUE CLIENTS	BASIC CLIENTS
34%	33%	32%
29%	31%	39%

## Revenue by Client Type

This compares your average revenue by client type to the benchmark values for similarly sized practices.

Benchmark

Your Practice

_	On Par	On Par	Surpassing
	AFFLUENT CLIENTS	HIGH VALUE CLIENTS	BASIC CLIENTS
	\$10,040	\$2,064	\$470
	\$10,800	\$2,240	\$550

## Assets by Client Type

This compares the average AUM by client type to the benchmark values for similarly sized practices.

Benchmark

Your Practice

Surpassing	On Par	Lagging
AFFLUENT CLIENTS	HIGH VALUE CLIENTS	BASIC CLIENTS
\$1,1 <i>7</i> 1, <i>7</i> 81	\$260,865	\$33,687
\$1,424,000	\$265,000	\$29,600

## Average Client Age

Lower client age indicates more growth opportunities, and therefore is closely correlated with practice value.

Benchmark

Your Practice

Surpassing	Surpassing	Surpassing
AFFLUENT CLIENTS	HIGH VALUE CLIENTS	BASIC CLIENTS
66.94	63.18	52.52
61.00	59.00	48.00



# PRACTICE EFFICIENCY

Based on Practices with Revenues of:

\$1.0-\$1.9M

On Par

## Financial Efficiency

This compares your profit to similarly sized practices. (The Operating Profit is before the Owner's Compensation.)

	REVENUE	OPERATING	EXPENSES	OPERATING	G PROFIT
Benchmark	\$1,378,273	\$48 <b>7,</b> 413	35.2%	\$893,179	64.8%
Your Practice	\$1,980,000	\$781,902	39.5%	\$1,198,098	60.5%
Variance	\$601,727	\$294,489	-4.3%	\$304,919	-4.3%

## **Practice Structure Efficiency**

This section shows the efficiency of your team compared to other practices of similar size.



Benchmark

Your Practice

Variance

ACTIVE CLIENTS		Al	JM	REVENUE		
Professionals	Professionals & Staff	Professionals	Professionals & Staff	Professionals	Professionals & Staff	
185	82	\$105,727,240	\$48,686,706	\$708,817	\$319,213	
179	77	\$93,333,333	\$40,000,000	\$660,000	\$282,857	
-5	-6	-\$12,393,906	-\$8,686,706	-\$48,817	-\$36,356	

## Client Group Efficiency

This section shows the efficiency of each client compared to other practices of similar size.

Laaaina

Surpassing



Benchmark

Your Practice

Variance

99···9 <b>v</b>	399	• · · · • · · · · · · · · · · · · · · ·
AUM	REVENUE	DIRECT EXPENSE
\$666,051	<b>\$4,</b> 591	\$1,275
\$520,446	\$3,680	<b>\$1,377</b>
-\$145.604	-\$910	\$102

	OVERHEAD	OVERHEAD (Non-(
Benchmark	\$405	\$770
Your Practice	\$380	\$361

On Par

OVERHEAD	OVERHEAD (Non-Comp)	DIRECT & OVERHEAD EXP	OPERATIN	G PROFIT*
\$405	\$770	\$2,494	\$2,053	\$2,261
\$380	\$361	\$2,118	\$1,562	\$2,227

Surpassing

Lagaina

\*Profit per client is calculated by two methods: Left - includes an estimate for owner's compensation. Right - operating expenses only.

Variance

-\$25

-\$409

-\$376

-\$491

On Par

Lagging

-\$34

# **Selling Considerations**

#### 1. Valuation of Practice



Why it Matters: A clear and accurate valuation ensures that the seller receives fair compensation. Overvaluing can deter buyers, while undervaluing leads to financial loss.

#### **Key Factors in Valuation:**

- Revenue streams: Recurring revenue is typically more attractive to buyers.
- Client demographics: Age, income levels, and investment profiles influence desirability.
- Growth trajectory: Consistent growth signals a thriving practice.
- Profit margins and operating efficiency.

Engaging a Professional: Working with a valuation expert can help ensure an objective and comprehensive assessment.

## 2. Preparing the Practice for Sale

Why it Matters: A well-prepared practice increases buyer confidence and attracts better offers.

#### **Steps to Take:**

- Organize financial records: Ensure all income, expenses, and assets are clearly documented.
- Address compliance concerns: Resolve any pending regulatory issues to avoid complications.
- Improve operational efficiency: Streamline processes to demonstrate a well-run operation.
- Retain key staff: Stability in the team reassures buyers of continuity.

## 3. Identifying the Right Buyer

Why it Matters: The right buyer not only protects the legacy of the practice but also ensures client satisfaction and retention post-sale. Factors to Consider:

- Experience: A buyer with a solid track record in financial advising will inspire client trust.
- Cultural fit: Alignment in values and service philosophy ensures smoother transitions.
- Financial strength: Verify the buyer's ability to meet the financial terms of the deal.

#### **Types of Buyers:**

- Internal successors: Current employees or junior advisors familiar with the business.
- External buyers: Larger firms or individual advisors seeking to expand their book of business.

## 4. Structuring the Deal

Why it Matters: The structure of the deal impacts financial outcomes and the transition experience for both the seller and buyer.

Common Structures:

- Upfront payment: A lender financed lump sum at closing offers immediate liquidity.
- Seller's Note: The upfront payment normally covers the majority but not 100% of the sale price; a seller's note covers the balance.
- •Gradual buyout: A phased approach often used in NextGen sales that allows for a smoother client and business handover.

Tax Implications: Consult with tax advisors to minimize tax liabilities and optimize financial outcomes.

## 5. Transition Planning



Why it Matters: A smooth transition helps retain clients and staff, ensuring the practice's continued success under new ownership. Key Components:

- · Client communication: Inform clients about the transition well in advance, emphasizing continuity in service.
- Training and support: Provide the buyer with insights into client relationships, processes, and systems.
- Post-sale involvement: Sellers may agree to stay on temporarily to ease client concerns and ensure a successful handover.

# RANGE OF VALUES FOR PRACTICES

## **Average Valuation**



Using "rule of thumb" multipliers proves to be very inaccurate. Conducting a valuation each year will help you determine the true value of your practice. Small assumptions mean big differences!



# **GLOSSARY**

#### Asset Velocity

The ratio of revenue to assets; also referred to as "Return on Assets" = (Total GDC/Assets under Management)\*100

#### AUM

Assets under management (the total client assets being managed by the advisor/ practice

#### **Business Valuation**

The act or process of arriving at an opinion or determination of the economic value of a business; or an interest therein

#### Cash Flow

The excess of sources of cash over uses of cash. Cash flow is used in performing the discounted cash flow analysis

#### Discounted Cash Flow

The present value of future earnings discounted at a rate that approximates the risk

#### Discount Rate

A "hurdle rate" that combines a risk free return rate and an industry specific liquidity risk factor

#### **Earnings Analysis**

An analysis of the amount of profit that a company produces during a specific period, which is usually defined as a quarter (three calendar months) or a year

o Our analysis is for a ten year period and excludes owner compensation and non-payroll tax

#### Fair Market Value

The price at which a business would change hands between a willing buyer and a willing seller, when the former is not under any compulsion to buy and the latter is not under any compulsion to sell

#### **GDC**

Gross dealer concessions (the total revenue earned before payout)

#### Ibbotson Build Up

The lbbotson method is called a "build-up" method because it is the sum of risks associated with various classes of assets. It is based on the principle that investors would require a greater return on classes of assets that are more risky

#### Net Present Value

The sum of the present values (PVs) of the individual cash flows of the same entity

#### **Terms**

Details of an agreement such as price, payment schedule, interest rate, tax allocation and timing

#### Total Revenue/GDC

Revenue generated before the advisor specific "payout rate"

- o Post Payout GDC: Revenue received after the advisor specific "payout rate" is applied
- o T-12: Trailing or previous 12 months

#### Transaction Based Revenue/GDC

Commission based revenue generated (up front) or non-recurring revenue

# ASSUMPTIONS AND LIMITING CONDITIONS

This calculation engagement is subject to the following assumptions and limiting conditions:

- 1) The calculated value rendered in this report is based on information provided in whole or in part by the owners and also third parties. I have not audited or attempted to confirm this information for accuracy or completeness.
- 2) Public, industry, statistical, and other information furnished by others, upon which all or portions of this analysis is based, is believed to be reliable. I make no representation as to the accuracy or completeness of such information and have performed no procedures to corroborate the information.
- 3) You and your representatives warranted to me that the information they supplied was complete and accurate to the best of their knowledge and that the financial or income tax information reflects the results of operations and financial and business condition in accordance with generally accepted accounting principles, unless otherwise noted. The financial information and other related information supplied by you and your representatives have been accepted as correct without further verification. I have not audited or reviewed on the financial information provided to me and, accordingly, I express no audit opinion or any other form of assurance on that information.
- 4) I have relied upon the representations of the owners and management concerning the value and useful condition of all equipment used in the business and any other assets or liabilities except as specifically stated to the contrary in this report. I have not attempted to confirm whether or not all assets of the business are free and clear of liens and encumbrances or if you have good title to all assets, nor have I considered the responsibility of any parties with regard to environmental impact matters. In addition, I have assumed full compliance with all applicable federal, state, and local regulations and laws unless otherwise specified in this report.
- 5) My analysis and calculated value will be used only for its intended purpose and shall not be used to obtain credit or for any other purpose or by any other party for any purpose. Neither my work product nor any portions thereof (including any calculations or the identity of my Company, any individuals signing or associated with this report, or the professional associations or organizations with which they are affiliated) shall be disseminated to third parties other than in conjunction with this stated purpose by any means without my prior written consent and approval.
- 6) I am not required to give further consultation, provide testimony, or appear in court or other legal proceedings unless specific arrangements have been made.
- 7) My work product is valid only for the stated purpose as of the calculation date indicated. I take no responsibility for changes in market conditions and assume no obligation to revise my work product to reflect events or conditions which occur subsequent to the calculation date.
- 8) Full compliance by you with all applicable federal, state, and local zoning and use, occupancy, environmental, and similar laws and regulations is assumed, unless otherwise stated. Furthermore, no effort has been made to determine the possible effect, if any, on the subject business due to future Federal, state, or local legislation including any environmental or ecological matters or interpretations thereof, unless otherwise stated.
- 9) This report and the calculated value arrived at herein are not intended by the author and should not be construed by the reader to be investment advice in any manner whatsoever. The calculated value represents my considered opinion based on information provided by you and from other sources.

7/6/2025

# ASSUMPTIONS AND LIMITING CONDITIONS

- 10) I do not provide assurance on the achievability of the results estimated in my report because events and circumstances frequently do not occur as expected; differences between actual and expected results may be material; and achievement of the forecasted results is dependent on actions, plans, and assumptions of management.
- 11) If prospective financial information approved by you has been used in my work, I have not examined or audited the prospective financial information and, therefore, do not express an audit opinion or any other form of assurance on the prospective financial information or the related assumptions. Events and circumstances frequently do not occur as expected and there will usually be differences between prospective financial information and actual results, and those differences may be material.
- 12) Neither all nor any part of the contents of this report (including the conclusion of value, the identity of any valuation specialist(s), the firm with which such valuation specialists are connected, or any reference to any of their professional designations) should be disseminated to the public through advertising media, public relations, news media, sales media, mail, direct transmittal, or any other means of communication without my prior written consent and approval.
- 13) I have not made a specific compliance survey or analysis of the subject property to determine whether it is subject to, or in compliance with, the American Disabilities Act of 1990, and this valuation does not consider the effect, if any, of noncompliance.
- 14) No change of any item in this calculation report shall be made by anyone other than me, and I shall have no responsibility for any such unauthorized change.

# **Quick Tips**

	Seller	Buyer		
•	Planning early for your succession will enhance your options for success (5+ years for internal succession)	•	Your ability to transfer and service the acquired clients is the foundation of any deal	
•	Be clear and transparent about your practice succession vision	•	Stay focused on the seller's goals for the optimum transition of their client service legacy	
•	The specific terms of the deal are more important than the sale price	•	Make acquisition investment decisions based on a conservative cash flow model	
•	Focus on the best buyer for your business over the highest offer	•	The only good deal works for the everyone - clients, buyer and seller	
•	Most Sellers only sell one business in their lifetime – enlist the help of professionals	•	Respect the acquisition learning curve – enlist the help of professionals	

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Advisor Legacy has prepared the contents of this valuation report as a guide only. We recommend that you consult your local attorney and accountant for additional counsel prior to making final business or financial decisions.

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7/6/2025

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\$4,318,135

\$4,708,926

# APPENDIX: EARNINGS ANALYSIS

18.00%

0

0

\$1,205,630

\*Ibbotson Build Up

0

\$5,654,112

OPTIONS	#1	#2
Starting Net Revenue (GDC)	\$1,980,000	\$1,980,000
Growth Rate	9.05%	9.05%
Starting Expenses %	39.49%	39.49%
Starting Expenses	\$781,902	\$781,902
Expense Growth Rate	4.00%	4.00%
Sale Price	\$5,759,541	\$5,759,541
Down Payment %	20.00%	85.00%
Down Payment \$	\$1,151,908	\$4,895,610
Balance Due	\$4,607,633	\$863,931
Interest Rate	6.00%	6.00%
Payments per year	12	12
Down Payment Financed	Yes	Yes
Down Payment Note	\$1,151,908	\$4,895,610
Term Years	1	10
Interest Rate	8.50%	8.50%
Payments per year	12	12

#### How to Use this Chart

This page illustrates the terms and assumptions used in our calculation model from a Buyer's point of view.

Option #1
Illustrates typical seller financing

Option #2
Illustrates typical bank financing

The Hurdle Rate is derived from the Discount Rate assigned in our value calculation; this rate is the "hurdle" for a buyer's return on investment

	OPTION #1	7	Years		Debt Service		Owner Retained E	arnings
					Down Payment	Acquisition	Net to	
Year	Revenue	Growth	Expenses	Growth	Debt Service	Debt Service	Buyer	%
0	\$1,980,000		\$781,902		<b>\$</b> 0	\$0		
1	\$2,159,190	9.05%	\$813,178	4.00%	\$1,205,630	0	\$140,382	6.50%
2	\$2,354,597	9.05%	\$845,705	4.00%	0	\$807,730	\$701,161	29.78%
3	\$2,567,688	9.05%	\$879,533	4.00%	0	\$807,730	\$880,424	34.299
4	\$2,800,063	9.05%	\$914,715	4.00%	0	\$807,730	\$1,077,618	38.49%
5	\$3,053,469	9.05%	\$951,303	4.00%	0	\$807,730	\$1,294,436	42.39%
6	\$3,329,808	9.05%	\$989,355	4.00%	0	\$807,730	\$1,532,722	46.03%
7	\$3,631,156	9.05%	\$1,028,930	4.00%	0	\$807,730	\$1,794,496	49.42%
8	\$3,959,775	9.05%	\$1,070,087	4.00%	0	\$807,730	\$2,081,958	52.589

4.00%

4.00%

\$1,112,890

\$1,157,406

**TOTALS:** 

Hurdle Rate

9.05%

9.05%

Investment Metrics Net to Hurdle Weighted ROI Buyer \$140,382 18.00% -11.50% 6.50% 11.78% \$701,161 29.78% 18.00% \$880,424 34.29% 18.00% 16.29% \$1,077,618 38.49% 18.00% 20.49% \$1,294,436 42.39% 18.00% 24.39% \$1,532,722 46.03% 18.00% 28.03% \$1,794,496 49.42% 18.00% 31.42% \$2,081,958 52.58% 18.00% 34.58% \$3,205,245 74.23% 18.00% 56.23% 18.00% 57.42% \$3,551,520 75.42% \$16,259,962

	OPTION #2	7	Years		Debt Service	
	*Down	Payment Banl	k Financed		Down Payment	Acquisition
Year	Revenue	Growth	Expenses	Growth	Debt Service	Debt Service
0	\$1,980,000		\$781,902		\$0	\$0
1	\$2,159,190	9.05%	\$813,178	4.00%	\$728,383	0
2	\$2,354,597	9.05%	\$845,705	4.00%	\$728,383	\$151,449
3	\$2,567,688	9.05%	\$879,533	4.00%	\$728,383	\$151,449
4	\$2,800,063	9.05%	\$914,715	4.00%	\$728,383	\$151,449
5	\$3,053,469	9.05%	\$951,303	4.00%	\$728,383	\$151,449
6	\$3,329,808	9.05%	\$989,355	4.00%	\$728,383	\$151,449
7	\$3,631,156	9.05%	\$1,028,930	4.00%	\$728,383	\$151,449
8	\$3,959,775	9.05%	\$1,070,087	4.00%	\$728,383	\$151,449
9	\$4,318,135	9.05%	\$1,112,890	4.00%	\$728,383	0
10	\$4,708,926	9.05%	\$1,157,406	4.00%	\$728,383	0
			TOTALS:		\$7,283,827	\$1,060,146

Owner Retained E	arnings	Investment A	Netrics
Net to		Hurdle	Weighted
Buyer	%	Rate	ROI
\$617,629	28.60%	18.00%	10.60%
\$629,059	26.72%	18.00%	8.72%
\$808,322	31.48%	18.00%	13.48%
\$1,005,517	35.91%	18.00%	17.91%
\$1,222,334	40.03%	18.00%	22.03%
\$1,460,621	43.87%	18.00%	25.87%
\$1,722,394	47.43%	18.00%	29.43%
\$2,009,856	50.76%	18.00%	32.76%
\$2,476,862	57.36%	18.00%	39.36%
\$2,823,138	59.95%	18.00%	41.95%
\$1 <i>4,775,7</i> 32			